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Ms. Wei CAO
Remnin University
Beijing, China

Dear Ms. Cao,

It is my pleasure to invite you to visit me for a year starting September 15, 2007. We will work together in the areas of database tuning, performance, and query languages. My understanding is that you will be doing this work as part of your PhD thesis work. My understanding further is that all expenses related to this visit will come to you through a Chinese government grant and that New York University will not pay any expenses towards your visit. You will however receive a University identification card and will share the use of my office. If you have any Visa questions or concerns, please contact Martha Torres at mtorres@cims.nyu.edu.

Best Regards,

Dennis Shasha